



HIGHER LEARNING COMMISSION

230 South LaSalle Street, Suite 7-500
Chicago, IL 60604-1411
312.263.0456 | 800.621.7440
Fax: 312.263.7462 | hlcommission.org

November 14, 2017

Dr. Carlo Montemagno
Chancellor
Southern Illinois University Carbondale
Anthony Hall 116
1265 Lincoln Drive MC 4304
Carbondale, IL 62901

Dear Chancellor Montemagno:

The Higher Learning Commission (HLC) reviewed your institution's financial data that was submitted during the 2017 Institutional Update. As a result of that review, HLC is concerned that your institution might be experiencing some financial difficulty as suggested by your low composite scores. The process used in making this determination is detailed below.

HLC annually collects a defined set of institutional financial indicators. For private institutions, HLC used the financial ratios required by the U.S. Department of Education (USDE); for public institutions, HLC relied on the financial ratios recommended in *Strategic Financial Analysis for Higher Education: Identifying, Measuring & Reporting Financial Risks (Seventh Edition)*, by KPMG LLP; Prager, Sealy & Co., LLC; Attain LLC. HLC's Financial Composite Index Evaluation Table is provided at the end of this letter.

According to our records, your institution's composite scores, which were reported from the June 2016 fiscal year, were "In the Zone" the past year, which does not require any additional review at this time. If the financial portion of your 2018 Institutional Update shows similar or declining composite scores, HLC may refer your institution to a Financial Panel for review. You will be notified in advance if such a review is scheduled.

To acknowledge receipt of this letter, please have your Chief Financial Officer send a signed letter either confirming the financial information that was reported to HLC, or a signed letter that requests modifications to the financial information submitted, with supporting documentation, if applicable, to indicators@hlcommission.org *no later than December 15, 2017*.

If you have any questions or comments, please feel free to contact Vince Coraci, Accreditation Processes Manager, vcoraci@hlcommission.org or Pat Newton-Curran, Associate Vice President for Accreditation Processes and Systems, pnewton@hlcommission.org.

Sincerely,

Higher Learning Commission

Financial Composite Index Evaluation Table			
	Private	Public	
Zones	Composite Index Range	Composite Index Range	Financial Panel Review
Above the Zone	1.5 to 3.0	1.1 to 10.0	No review
In the Zone	1.0 to 1.4	0 to 1.0	Review if flagged 2 or more consecutive years; request additional financial documents
Below the Zone	-1.0 to 0.9	-1.0 to -0.1	Review and request additional financial documents

Composite Financial Index (CFI) scores for the data submitted in the Institutional Update (IU):

Institution: Southern Illinois University Carbondale

2017 IU	2016 IU	2015 IU	2014 IU	2013 IU
0.3	2.1	2.6	3.0	3.0